

Center for International Studies

The Center for International Studies (CIS) is a principal venue for research and training on international relations, security, migration, and related issues at MIT. Its distinguished history of achievement and global stature have made it a mainstay of international social science activities at MIT since its founding in 1952. The center houses the Security Studies Program, Seminar XXI, International Migration and Humanitarian Studies, the Program on Human Rights and Justice, Jerusalem 2050, Critical Policy Studies of China, Forum on the Rise of China, Political Economy and Technology Policy, and the MIT International Science and Technology Initiative, as well as several less formal activities and initiatives.

The center draws its associated faculty mainly from the Political Science Department and the Department of Urban Studies and Planning (DUSP). Approximately 80 affiliated faculty, scholars, researchers, and fellows are joined by 40 administrative and support staff and 30 graduate students to make CIS an exceptionally dynamic place. Richard J. Samuels, Ford international professor of political science, was reappointed as the center director. Professor Stephen Van Evera, also of Political Science, is associate director. Dr. John Tirman joined the center in October 2004 as executive director.

Several new developments and activities in AY2005 are worth highlighting.

- Jerusalem 2050, cosponsored by the Department of Urban Studies and Planning, is an exciting and unique project that seeks ways to envision and enable the “city of peace” by midcentury. An international design and planning competition is being planned to invite sophisticated and practical ideas for remaking Jerusalem in some important ways. The Visionaries Conference, drawing on Israeli and Palestinian scholars and activists, was convened at MIT in April 2005.
- The Critical Policy Studies of China project began its first full year by planning a major conference in Beijing for summer 2005, at which its three-year project on examining the problem of “Western consciousness” in Chinese decision making will commence with several prestigious Chinese scholars and institutions. The project is cosponsored by Harvard and involves many top China scholars.
- The Inter-University Program on Migration made its largest-ever number of awards (supported by the Mellon Foundation) to postdocs and graduate students investigating a broad variety of issues in this dynamic field. Its seminar series will be named in honor of Professor Myron Weiner, the late CIS director and one of the world’s leading migration scholars.
- The Persian Gulf Initiative, new this year, mounted three workshops on the “Crisis of Governance” in the gulf, with participation by leading scholars from around the world, and held two public forums at MIT on Saudi Arabia and Iran, respectively.
- A new series of sharply analytical pieces, the “Audit of Conventional Wisdom in US Foreign Policy,” debuted in May 2005. This series, written by MIT scholars, takes up pressing issues and examines them critically and constructively. The series will be ongoing and collected into a yearbook.

- The Neuffer Fellowship, honoring Elizabeth Neuffer, a *Boston Globe* reporter killed in Iraq in 2003, selected its first recipient: Catherine Elton, a freelance journalist specializing in environmental issues and recently based in Guatemala.
- New and timely public series—“Reconstructing Iraq” and “Forum on the Rise of China”—were mounted, in addition to the many other sessions open to students, faculty, and the public.

The center’s scholars, while principally serving the MIT community, increasingly engaged the policy, news media, and other public audiences on several international issues of concern. Articles in the *New York Times*, *Foreign Policy*, *Christian Science Monitor*, and others by CIS scholars tackled a range of topics, such as intelligence failures in Iraq, recruitment problems for the army, and homeland security. Appearances on National Public Radio programs such as *On Point* were frequent. Seminar XXI, the ground-breaking education program for senior military officers, government officials, and nongovernmental organizations (NGOs), regularly engaged this important community of decision makers. The Security Studies Program, among others, brought to campus a broad range of thinkers and doers in international security to meet with faculty and students.

A striking dimension of the center is the number of programs that are operated in conjunction with other universities and institutions, such as the Harvard–MIT Joint Seminar on Political Development, featuring five seminars during the 2004–2005 academic year; the Critical Policies Studies of China, also in cooperation with Harvard; the extensive, interuniversity network supporting migration studies, detailed later; and several of the other programs, lectures, and workshops that bring scholars to MIT. Service to the MIT community is particularly strong, of course, especially the numerous research programs; the Starr Forum, the premier public forum on campus and among the best in the northeastern United States; the many seminars and workshops open to faculty and students; and a number of research grants available to graduate students, faculty, and other postdocs. The work of the center is meant to be interdisciplinary, relevant, and public spirited, while sustaining the highest standards of academic excellence.

Security Studies Program

The MIT Security Studies Program (SSP) is a policy research and teaching component of the MIT Center for International Studies. It focuses on the security concerns of states. SSP has over 30 senior associates, including seven faculty members who devote essentially all of their professional attention to security issues. About a third of the program’s faculty and senior affiliates are natural scientists and engineers and two-thirds are social scientists, giving the program a strong interdisciplinary flavor. Approximately 40 graduate students are affiliated with the program, almost all of whom are doctoral candidates in political science. In addition, more than 20 fellows are attached to SSP, including military officers from each of the armed services (who receive war college credit for time spent at MIT) and several senior scholars and former government officials.

On April 13, 2005, SSP held its 12th Doolittle Awards Lecture in memory of General “Jimmy” Doolittle, American war hero, aviation pioneer, and MIT graduate. This year’s recipient of the Doolittle Award was General John P. Jumper, chief of staff of the US Air Force.

In the spring of 2005, together with the Committee on International Security Studies of the American Academy of Arts and Sciences and Alice P. Gast, the vice president for research at MIT, SSP launched the Biosecurity Seminar Series, which brings together international security specialists and the life sciences research community to examine the potential threat and policy implications of biological weapons and bioterrorism.

Throughout the year, the weekly Wednesday Seminar Series offered talks on topics relevant to national defense and international relations, such as Iraq, Afghanistan, China, terrorism, the Israeli-Palestinian conflict, the European Union, the defense industry, humanitarian intervention, military technology and transformation, and military history. Speakers were academics, military officers, government officials, and journalists.

A series of special seminars under the title “America’s Wars in Afghanistan and Iraq: Plans, Problems and Prospects,” continued through 2005. Among the topics discussed were warfare and occupation in Iraq, civil affairs and counterinsurgency in the capital of Iraq’s Sunni Triangle, and rebuilding Iraq. The speakers included military personnel who have just returned from their assignments in Iraq and Afghanistan.

Program research is built around the interests of the faculty, the dissertations of the graduate students, and occasional commissioned projects. The research categories are best expressed in a listing of the program’s working groups—faculty-led research teams that focus on the same general topic. There are six such groups:

- Civil-Military Relations Working Group. Led by Professor Samuels and associate professors Chappell Lawson and Roger Petersen, the group studies military-political linkage and the issue of civilian control of the military in comparative perspective.
- Defense Politics Working Group. Chaired by Professor Harvey Sapolsky and principal research scientist Owen Cote, associate director of the program, this group also examines civil/military interservice relations.
- Future of the Defense Industries Working Group. Chaired by Professor Sapolsky, this group focuses on life after the Cold War for defense contractors and arsenals in both Europe and the United States.
- NAVSEA Working Group. Led by Professor Sapolsky, the group considers alternative processes for Department of Defense appropriations to encourage innovation and economy in the acquisition of naval systems.
- Intelligence Working Group. Led by Professor Sapolsky, Professor Barry Posen, and Robert Vickers, CIA officer in residence, this group encourages research on the interaction of intelligence and policy on major past and current foreign policy crises.
- Biosecurity Working Group. Led by Professor Sapolsky, Dr. Gregory Koblentz, and research fellow Sanford Weiner, this group examines the potential threat and policy implications of biological weapons and bioterrorism.

The program publishes an annual report; a research journal, *Breakthroughs*; a seminar summary series, "SSP Seminars"; a monthly newsletter, *Early Warning*; and a working paper series. All of these are distributed via the internet and a large mailing list. Several *Breakthroughs* articles have been reprinted by other publications and several working papers have been adopted for courses at other universities.

In 2005, SSP received a one-year, \$400,000 grant from the Carnegie Corporation of New York. In 2004, SSP received one-year awards from the Lincoln Laboratory and Draper Laboratory, as well as a smaller award from the Frankel Foundation.

MIT International Science and Technology Initiative

The MIT International Science and Technology Initiative (MISTI) promotes internationalization of education and research at MIT. During AY2005, about 195 students went abroad in MISTI's country programs in China, France, Germany, India, Italy, Japan, Mexico, and Singapore. Since 1983, more than 1,700 MIT students have been placed as interns in labs and offices from Beijing to Berlin.

All students are prepared for the language and culture of the country before placing them in the host country. MISTI participants emerge from their stays abroad with the capacity to build enduring professional relationships across national and cultural boundaries. MISTI provides MIT students and faculty with the skills and opportunities to create new knowledge through

- Intensive professional internships for culturally aware MIT students in companies, research laboratories, and universities around the world
- Support of MIT faculty for cross-border research collaborations
- Facilitating research opportunities for international students and postdoctoral visitors at MIT
- Providing MIT students with study at selected universities abroad
- Working with corporations, government, and nongovernmental organizations to internationalize industry, education, and research

This year, MISTI has initiated and/or substantially expanded the following programs: iCampus, the OpenCourseWare project, the Middle East Initiative, the African iLab Project, the Rocca Foundation, and the minor in applied international studies.

OpenCourseWare and iCampus

Building on its successes over the past eight years in implementing the MIT–China Educational Technology teaching model at Chinese high schools, the MIT–China Program is now training teams of students to introduce MIT educational technologies at Chinese universities through our new partnerships with MIT's OpenCourseWare (OCW) and the MIT–Microsoft Alliance (iCampus). For summer 2005, the MIT–China Program has expanded the educational technology program to 14 students (6 graduate and 8 undergraduate) in four teams at Tsinghua University, Xi'an Jiaotong University, Qinghai University, and Dalian University of Technology. The OCW office has also very kindly provided training workshops during the spring semester for all of our student teams on ways of introducing the OCW site in China, including instructions on how to document

project evaluations with our Chinese hosts, which will help us to improve the projects each year.

Middle East Initiative

MISTI started a Middle East Initiative this spring. More than 60 students attended the orientation meeting, and internship opportunities were explored in Israel, Jordan, Egypt, and Lebanon. Nazli Choucri, professor of political science, directs the program and put together a 10-week Middle East Seminar on pertinent issues in the region for potential interns. Two students were placed in Israel—one in Mercury, a high-tech company, and the other in NETAFIM, a water technology company.

African iLab Initiative

Working with the Carnegie Foundation–funded grant on iLabs in sub-Saharan Africa, MISTI will contribute interns with knowledge on Africa and iLab technology to the iLabs African project. The project will be a partnership between Makerere University, the University of Dar Es Salaam, Obafemi Awolowo University, and MIT and will identify a scalable model to exploit the potential of iLabs in sub-Saharan Africa. The program will include three main components: teaching, lab dissemination, and student/staff exchanges. It will also send MIT undergraduate students (MISTI interns) to strengthen iLab–related efforts at the three partner universities in Africa. This summer, two students from Obafemi Awolowo University will work at MIT. Next year, six MISTI students will go to Africa to work on this project.

Rocca Foundation and MIT–Italy

On April 14, 2005, MIT president Susan Hockfield and Dr. Gianfelice Rocca, chairman of Techint Group, signed a new collaboration between MIT and the Milan Politecnico, Italy's top engineering school. The Roberto Rocca Project will provide \$250,000 a year for renewable five-year periods in the fields of material science, bioengineering, and mechanical engineering. Funding will be available for Politecnico postdocs and visiting students at MIT, for research internships for MIT students at the Politecnico, and for start-up collaborations between MIT and Politecnico faculty.

Minor in Applied International Studies

The minor in applied international studies has caught the attention of the MIT student body. The aim of the minor is to help prepare MIT undergraduates for professional careers in an increasingly global economy and international research environment. The new minor integrates cross-border learning into a student's course of study. The minor is based on three key principles: competency in a foreign language, awareness of fundamental global economic and political patterns, and hands-on experience abroad that is closely aligned with a student's educational background and career goals. Currently, 30 students are enrolled and 10 students graduate this year with the minor.

Inter-University Committee on International Migration

The multidimensional program on migration, organized by the Inter-University Committee on International Migration, celebrated its 30th year of achievement. The

program includes the MIT Mellon grants on NGOs and Forced Migration, the Initiative on Humanitarian Studies and Field Practice, the Rosemary Rogers Working Papers series, and a seminar series on migration, now named in honor of the late MIT professor Myron Wiener. The committee is composed of several MIT faculty and staff, as well as migration and refugee studies scholars from Tufts University, Boston University, Brandeis University, Wellesley College, and Harvard University. Sharon Stanton Russell, CIS senior research scholar, chairs the program.

The year included several important seminars and public forums, including the 30th anniversary event keynoted by Mamphela Rampole, former managing director of the World Bank and cochair of the Global Commission on International Migration. The seminar series brought scholars from the University of Sussex, the Russell Sage Foundation, Aga Khan University (Karachi), Brown University's Watson Institute, Southern Methodist University, and Harvard University, among others, on timely topics such as European Muslim communities, human rights and trafficking, and North American border controls. The Working Group on Migration and Development, convened by MIT professors Michael Piore and Richard Locke, also mounted several seminars on a broad range of topics, including labor markets, remittances, immigrant voting in home countries, and immigrant networks.

The committee awarded the highest-ever number of grants to support graduate students and postdocs in the NGO and Forced Migration program, made possible by the Mellon Foundation. Twenty-one young scholars were awarded grants for field research—important and innovative contributions that are useful to policy makers and practitioners as well as academics. An annual colloquium featuring the grantees was convened at the Center for International Studies in May.

The Humanitarian and Field Studies program enables students from the participating colleges and universities to earn a certificate in humanitarian studies while fulfilling the requirements of their respective degree-granting programs. Graduate students can cross-register at other schools for courses in this curriculum, and they undertake three-month field placements to gain practical experience.

Jerusalem 2050

Jointly sponsored by MIT's Department of Urban Studies and Planning and the Center for International Studies, with the participation of Palestinian and Israeli scholars, activists, business leaders, youth, and others, Jerusalem 2050 is a uniquely visionary and problem-solving project. It seeks to understand what it would take to make Jerusalem—a city also known as Al Quds, claimed by two nations and central to three religions—"merely" a city, a place of difference and diversity in which contending ideas and citizenries can coexist in benign yet creative ways.

The project, headed by DUSP professor Diane Davis, seeks to host an international, juried Vision Competition for Jerusalem 2050, which will provide opportunities for Jerusalem's inhabitants to ask new questions and imagine new possibilities that may offer an exit from the destructive cycle of violence, hatred, and terror that has not just shattered peoples and nations, but also significant parts of the city itself. The

competition will invite entries from designers, planners, architects, and others that will provide practical ideas for Jerusalem in midcentury, as well as address larger questions of coexistence.

The project took a major step forward in April 2005 with a Visionaries Conference, convened at MIT with funds provided by the provost, which brought together a broad range of activists, scholars, political leaders, and others from Jerusalem and elsewhere. Naomi Chazan, the CIS Wilhelm fellow and a former deputy speaker of the Knesset, and Sari Nusseibeh, president of Al Quds University, were coconvenors. The project is able—with many partners in Jerusalem, Palestine, Israel, the surrounding regions, and more broadly in the world—to develop practical ideas for addressing Jerusalem’s urban problems large and small, from water to open space to IT to new commercial and industrial growth to housing to educational opportunities, and so on. The emphasis is on both these mundane issues that are the bread-and-butter concerns of urban planners and the visionary ideas that must enliven the hopes for all people of good will in this city.

Program on Human Rights and Justice

The Program on Human Rights and Justice (PHRJ), cosponsored with CIS by the Department of Urban Studies and Planning, continued in AY2005 to gain a foothold in MIT’s curriculum and public education activities. The program is directed by DUSP associate professor Balakrishnan Rajagopal.

The program’s speakers series was again its major contribution to campus life. Presentations ranged across a wide spectrum of timely subjects, such as the ethical implications of human cloning, presented by MIT Biology professor Rudolf Jaenisch; the dispute over the Abu Ghraib and Guantanamo Bay prison scandals, with Colin Jackson of MIT’s Security Studies Program and Michael Ratner of the Center for Constitutional Rights; the Bhopal Gas Tragedy, 20 years later, with Rajan Sharma, lawyer for the Bhopal victims; linguistics and human rights, by MIT Professor Noam Chomsky; the South African Constitutional Court, by one of that country’s renowned jurists, Richard Goldstone; Women’s rights and Islam, featuring Lama Abu-Odeh and Havva Guney-Ruebenacker, law professors at Georgetown and Harvard, respectively; and the relationship between freedom, law, and technology, with MIT professor Hal Abelson of the Department of Electrical Engineering and Computer Science. In all, more than a dozen public talks were given, including one at the Boston Public Library.

The program has been steadily building a human rights curriculum, which in AY2005 included courses taught by Professor Rajagopal (Human Rights in Theory and Practice), Anthropology assistant professor Erica James (Violence, Human Rights, and Justice), Political Science assistant professor Sarah Song (Justice), and Political Science visiting professor Gary Troeller (Migration Politics, Refugees, and International Relations).

Among the other major activities of the program are visiting fellowships for scholars and practitioners, internships abroad for MIT students (who propose projects and are selected in a competition funded by Chancellor Phillip L. Clay), and ongoing research on topics such as the integration of human rights and development and the relevance of

human rights to new areas of science and technology. The program also helped launch a new online journal, Human Rights and Human Welfare (<http://www.du.edu/gsis/hrhw/>).

PHRJ was instrumental in organizing one of the center's major public events in the academic year: a daylong series of broadcasts and seminars entitled "Forced Labor in the Global Economy," with BBC and National Public Radio.

Seminar XXI: Outreach to the Washington Policy Community

The Center for International Studies operates an educational program, Seminar XXI, for senior military officers, government officials, and executives in nongovernmental organizations in the national security policy community. The program provides future leaders of that community with analytic skills needed to understand other countries and foreign relations generally. Fellows learn to recognize the assumptions that underlie assessments of foreign societies presented to them as policymakers and to explore policy issues critical to American interests through a variety of lenses. At each session, eminent speakers present alternative perspectives from which to understand a given country or problem. The fundamental criterion for choosing fellows is that they currently hold or are expected to hold top posts in business, military, or government within the next three to five years. The program, having completed its 19th year, now has over 1,200 alumni.

Professor Robert Art of Brandeis University and a senior fellow in the MIT Security Studies Program directs Seminar XXI and can be contacted at art@brandeis.edu.

Political Economy and Technology Policy Program

Directed by associate professor Kenneth Oye, this CIS program applies theories and methods from the discipline of political economy to issues in science and technology policy. The four elements of the program are described in the following paragraphs.

The Program on Emerging Technologies (PoET) seeks to improve responses to emerging technologies by increasing understanding of the economic, security, environmental, and cultural implications of technological advances. PoET offers an integrated research and training program with full fellowship support for 10 doctoral students a year from the Technology and Policy Program of the Engineering Systems Division, the Department of Political Science, and the Science, Technology, and Society Program. It is funded by grants from the National Science Foundation and the Cambridge-MIT Institute.

The Uncertainty and Environmental Decision-Making Project seeks to improve governmental and private-sector responses to uncertainty and has two research elements. The first examines processes for formal knowledge assessment and includes a search for better institutional mechanisms for bringing sound scientific and technical assessment to decision makers in areas of controversy. The second examines ways to improve the capacity of organizations to adapt to new knowledge after they make initial decisions. This component is led by Dr. Lawrence McCray, former director of the Policy Division of the National Research Council.

Regulation and the Management of Business Risk Research Group examines how environmental, health, and safety regulations affect terms of competition among private firms and conditions of international market access. The program is examining firms that have used health, safety, and environmental regulations as nonmarket strategies to manage private risks associated with technology development, including financing, securing property rights, and building demand for processes and products, and it has developed a comprehensive database on international trade disputes. This work is carried out with colleagues at the Swiss Federal Institutes of Technology, Cambridge University, and the Finnish Environmental Institute.

The North-South Financial and Technology Transfers Project examines matches and mismatches between international transfers of technology and capital and local conditions, defined in both technical and economic terms. China, Mexico City, and Costa Rica are venues for this research.

Public Programs

During the 2004–2005 academic year, the center’s public events—mainly organized as Starr Forums (made possible with the generous support of the Starr Foundation) and managed by director of public programs Amy Tarr—presented its most topically and geographically diverse programs to date, with discussions of political developments in Haiti and Indonesia, as well as in Iraq and the broader Middle East. The program also launched a new series on one of the most compelling issues in international relations—the economic rise of China—and lent its support to an innovative seven-part series on the reconstruction of Iraq. Outreach was greatly expanded by a high-profile event on forced labor in the global economy.

The CIS Starr Forums also continued outreach to the local community, particularly to high school students. (One social studies teacher at Cambridge Rindge and Latin High School has integrated CIS Starr Forum events into his curriculum.) The program webstreams its videotaped events on the CIS Starr Forum web page (<http://web.mit.edu/cis/starr.html>) and streams some events on MIT’s on-demand video site, *MIT World* (<http://mitworld.mit.edu/>). Following are the highlights of the year:

- The Inter-University Committee on International Migration’s 30th anniversary program took place in October, featuring an address by Dr. Mamphela Ramphele, cochair of the UN Global Commission on International Migration and former managing director of the World Bank.
- A February event was cosponsored by the Boston Review on US foreign policy, with Stephen Walt of Harvard’s Kennedy School, Naomi Chazan, Wilhelm Fellow of CIS, and others.
- Chazan, a former deputy speaker of the Israeli Knesset, delivered a valedictory address on the prospects for peace in Israel-Palestine and chaired a panel discussion on the same topic, featuring Sari Nusseibeh, president of Al Quds University, and Henry Siegman of the Council on Foreign Relations.
- The CIS Starr Forum on the Rise of China, organized by associate professors Edward Steinfeld and Yasheng Huang, focused on the effect of China’s growing economic power and national competitiveness.

- A seven-event colloquium series co-organized by CIS and the Department of Urban Studies and Planning, “The Politics of Reconstructing Iraq,” featured a number of CIS faculty and affiliates, as well as Kanan Makiya of Brandeis University, Charles Maier of Harvard, Hafez Mirazi of Al-Jazeera, Ford international professor John Dower of MIT’s Department of History, and other experts with differing views and perspectives.
- With MIT’s Program on Human Rights and Justice, the Starr Forum brought the BBC and National Public Radio to MIT’s Kresge Auditorium for taped debates on the undercovered topic of forced labor in the global economy. On May 14, 2005, the BBC taped “The World Debate,” and WBUR/Boston, which is distributed nationally by National Public Radio, taped a segment of its evening news program, On Point. Among the guests were Geo Maverick Bunker professor Thomas Kochan of MIT and Roger Plant of the International Labor Organization.

The Emile Bustani Middle East Seminar, established in 1985, also enjoyed another year of insightful and timely presentations. Organized by Philip Khoury, Kenan Sahin dean of the School of Humanities, Arts, and Social Sciences, the series held seven sessions open to the public, including Augustus Richard Norton of Boston University, speaking on the Iraq war; Bernard Avishai of Duke University, speaking on democracy and the Jewish state; Fawwaz Traboulsi of the Lebanese American University in Beirut, on democracy and the Arab world; and Ali Banuazizi, Boston College, on Iran and its democratic movement.

Visiting Fellows

The center places considerable emphasis on developing visiting fellowships for scholars, practitioners, and journalists. The Robert Wilhelm Fellowship, endowed by MIT Corporation member and alumnus Robert Wilhelm, is an especially important example, and Naomi Chazan, the world-renowned Israeli political leader, completed the first Wilhelm Fellowship in February. Dr. Chazan was an active member of the MIT community, giving public talks at the Institute and around the United States and helping to shape the Jerusalem 2050 project.

Another new fellowship, named in honor of Elizabeth Neuffer, who was killed in 2003 while reporting for the *Boston Globe* in Iraq, was established in conjunction with that newspaper. The first Elizabeth Neuffer Forum on Human Rights and Journalism was convened in May at the John F. Kennedy Library, featuring talks by *Globe* columnist Peter S. Canellos, CIS director Samuels, former *New York Times* columnist Anthony Lewis, former assistant secretary of state for human rights John Shattuck, and many others. The event and the fellowship are cosponsored by the International Women’s Media Foundation. The first Neuffer fellow was announced at the Forum: Catherine Elton, a freelance journalist who will be based at the center and the *Globe*.

The Security Studies Program and the Program on Human Rights and Justice also have visiting fellows from the US government, the US and foreign militaries, and international organizations, among other institutions.

Grant Programs

One of the ways in which the center promotes scholarship and graduate education is through its grants programs. In addition to support conveyed through the MISTI internships and research assistantships, some of the CIS grants follow:

- The Mellon MIT Inter-University Program on NGOs and Forced Migration awarded 21 grants to students and faculty at the participating schools
- MIT graduate students writing their dissertations are eligible for summer research grants, and fifteen were awarded in 2005
- Seven students were awarded paying internships in the Program on Human Rights and Justice for summer 2005 projects of their own design
- Travel grants for presentations at international conferences, supported by the Starr Foundation, are provided for eligible students

CIS is also involved in promoting and selecting MIT candidates for other awards, including the Luce Fellowships, National Security Education Program, Carnegie Endowment for International Peace junior fellows program, and the Consortium on Qualitative Research Methods.

Publications

Faculty, scholars, and research associates publish extensively. Following is a selected list of publications from academic year 2004–2005 by CIS-affiliated scholars:

Books

- Raphael Dorman and Helen Starbuck professor Suzanne Berger and Richard K. Lester, eds., *Global Taiwan: Building Competitiveness in the New International Economy* (M. E. Sharpe, 2005)
- Professor Davis, *Discipline and Development: Middle Classes and Economic Prosperity in East Asia and Latin America* (Cambridge University Press, 2004)
- Professor emeritus Bruce Mazlish and Akira Iriye, eds., *The Global History Reader* (Routledge, 2005)
- T. T. and Wei Fong Chao professor Peter C. Perdue, *China Marches West: The Qing Conquest of Central Eurasia* (Harvard University Press, 2005)
- Professor Piore and Richard Lester, *Innovation: The Missing Dimension* (Harvard University Press, 2004)
- Professor Bishwapriya Sanyal, ed., *Comparative Planning Cultures* (Routledge, 2005)
- Professor Lawrence J. Vale and Thomas J. Campanella, eds., *The Resilient City: How Modern Cities Recover from Disaster* (Oxford University Press, 2005)
- Principal research scientist Cindy Williams, editor and contributor, *Filling the Ranks: Transforming the U.S. Military Personnel System* (MIT Press, 2004)
- Associate professor Elizabeth Wood, *Performing Justice: Agitation Trials in Early Soviet Russia* (Cornell University Press, 2005)

Articles and Book Chapters

- Professor Choucri, “Cross-Border Movements of Populations in a Fair Globalization,” *Development*, 48(1), 2005: 44–51.
- Research affiliate Eugene Gholz, Daryl G. Press, and Professor Sapolsky, “Come Home, America,” *The American Conservative*, 3(11), June 7, 2004: 15–19.
- Professor Lawson, “Television Coverage, Media Effects, and Mexico’s 2000 Elections” (with James McCann), *British Journal of Political Science*, 35(1), 2005: 1–30.
- Professor Posen, “The European Security Strategy: Practical Implications,” *Oxford Journal on Good Governance*, 1(1), 2004: 33–38.
- Professor Samuels, “When Leadership Failed,” in Irving Louis Horowitz, ed., *Civil Society and Class Politics: Essays on the Political Sociology of Seymour Martin Lipset* (Transaction Books, 2004).
- Professor Van Evera, “Vital Interest: Winning the War on Terror Requires a Mideast Peace Settlement,” *The American Conservative*, 4(5) March 14, 2005: 7–10.
- S. C. Fang professor Jing Wang, “The Global Reach of a New Discourse: How Far Can ‘Creative Industries’ Travel?” *International Journal of Cultural Studies*, 7(1), 2004.
- Principal research scientist Williams, “Making the Cuts, Keeping the Benefits,” *New York Times*, January 11, 2005.

Personnel

John Tirman became the new executive director of the center in October 2004. Deepti Nijhawan became the program coordinator of the MIT–India Program. April Julich Perez became the coordinator of the MIT–France program. With the retirement of Professor Kenneth Keniston, Tuli Banarjee became the director of the MIT–India program. Several new administrative assistants were welcomed in AY2005, including Casey Lyn Johnson-Houlihan, Heidi Knuff, Saro Derian, and Kristen Jamison.

One CIS staff member was among the nine recipients of this year’s Infinite Mile Awards, granted each year by the School of Humanities, Arts, and Social Sciences as part of MIT’s Rewards and Recognition Program. Marie Senat-Andre was given a Go-To Person Award.

CIS Affirmative Action Goals and Successes

The center seeks to guarantee equality of opportunity in employment and to increase the representation and participation of minorities and women in management and in administrative and technical staff positions. To that end, we have adopted a rigorous search process for new positions in which we post our job listings on web sites that serve underrepresented populations, and we seek the help of MIT Human Resources recruiters in identifying qualified applicants from underrepresented populations.

We have enjoyed great success in our efforts over the past year. Of the five new hires into salaried positions over the past year, four were women, two of whom were of Asian/Pacific Island ethnicity. Ensuring diversity in hiring is only the start. We also take pride in fostering cooperation and collegiality among the diverse members of our center.

Richard Samuels, Director and Ford International Professor of Political Science

Stephen Van Evera, Associate Director

John Tirman, Executive Director

More information about the Center for International Studies can be found online at <http://web.mit.edu/cis/>.