

## MIT Center for International Studies

The Center for International Studies (CIS) has been a leading venue of global research and education since its founding in 1951. The Center emphasizes knowledge creation and real-world experience to solve global problems. CIS has excelled in grappling with such challenges in national security, international political economy and technology, the Middle East, South Asia, East Asia, and other areas. The work and expertise of CIS-affiliated scholars informs public opinion, government decision-makers, international organizations, and the MIT community. Dozens of programs, projects, and the individual output of faculty, staff, and graduate students is reflected in research, public outreach, and publications. The Security Studies Program (SSP) is widely recognized as a leader in its field, generating important insights into international security issues and training graduate students for influential careers in academia, government, business, and civil society organizations. The MIT Science & Technology Initiatives (MISTI), the Center's international education program for MIT students, is a pioneering effort that has brought the world to 2500 students through laboratory internships abroad and educational events on campus. Several other programs of research and education contribute to MIT's longstanding emphasis on the creation of knowledge for the public good.

Richard J. Samuels, Ford International Professor of Political Science, has directed the Center for fourteen years with the active participation of about 20 faculty and researchers and 40 staff, along with numerous distinguished affiliated scholars, graduate students, and practitioners. Political Science Professor Stephen Van Evera is associate director, and John Tirman is executive director.

CIS's innovative exploration of international issues enriches MIT, the nation, and the world. The years' highlights include:

- The inaugural year of the Stanton Chair in the political science department brought Professor Francis Gavin to the Security Studies Program. Gavin became the first holder of the Stanton Chair in January. The Stanton Foundation has provided the endowment for the chair and for postdoctoral fellowships, for scholars to work on nuclear weapons issues.
- A major conference on East Asian security, sponsored by Japan's Foreign Ministry, was convened by Professor Samuels and Associate Professor Taylor Fravel at Endicott House in late winter.
- MISTI was awarded the Senator Paul Simon Spotlight Award for Campus Internationalization in a ceremony in Washington, D.C., in November, by NAFSA: Association of International Educators
- CIS hosted Peter Mauer, President of the International Committee of the Red Cross, and colleagues to discuss in an open seminar the new technologies of war and recovery and how they affect civilians. Presenting were Professor Emeritus Harvey Sapolsky, Marc Zissman, associate director, Cyber Security and Information Sciences Division, MIT Lincoln Laboratory, and Lena Andrews, a SSP doctoral student.
- A Starr Forum convened leading analysts on the "Snowden Effect," the revelations about NSA activities and their implications for global security. Speakers included Amb.

Chas Freeman, *New York Times* Editor Susan Chira, and former NSA Chief Counsel Joel Brenner.

- Professor Barry Posen, SSP director, published a major work, *Restraint: A New Foundation for U.S. Grand Strategy* (Cornell University Press), and made numerous media appearances to discuss the book's themes.
- Ranil Wickramasinghe, former prime minister of Sri Lanka and current opposition leader in parliament, served as a Robert Wilhelm Fellow in the spring. Yukio Okamoto, former adviser to Japan's prime minister, continued as a Wilhelm Fellow throughout the year.
- CIS began work on the International Policy Lab, which seeks to bring the fruits of research to a broad public policy audience. Associate Professor of Political Science Chappell Lawson is directing this ground-breaking effort.
- MISTI's global seed funds program expanded again, offering new funds through MIT Chile and MIT Mexico, bringing the total number of funds available to seventeen.
- We note, with sadness, the passing of two longtime colleagues.
  - Sharon Stanton Russell, who earned her Ph.D. at MIT under the late Myron Weiner, was director of the Inter-University Committee on International Migration, hosted by CIS, for many years, and was a leading migration scholar.
  - JoAnn Carmin, Associate Professor in the Department of Urban Studies and Planning since 2003, was the founding director of the Center's Program on Environmental Governance and Sustainability. She consulted widely on environmental issues and was recognized as an exceptionally innovative scholar and practitioner.

Both will be missed.

### **Security Studies Program (SSP)**

SSP is a graduate-level research and education program; its senior research and teaching staff include social scientists and policy analysts. A special feature of the program is the integration of technical and political analyses of national and international security problems. Security Studies is a recognized field of study in the Department of Political Science, where courses emphasize grand strategy, causes and prevention of conflict, military operations and technology, and defense policy. Ford International Professor of Political Science Barry Posen is director of the program.

Two new books were published by SSP faculty:

- Barry Posen, *Restraint: A New Foundation for U.S. Grand Strategy* (Cornell University Press, 2014)
- Vipin Narang, *Nuclear Strategy in the Modern Era: Regional Powers and International Conflict* (Princeton University Press, 2014).

SSP held its fifth Ruina Nuclear Age Speaker Series dinner in March, 2014, with guest speaker Professor Robert Jervis, the Adlai E. Stevenson Professor of International Politics, Columbia University. Professor Jervis spoke on the topic, "Why We Should Be Puzzled About Nuclear Weapons."

SSP held its 21st James Doolittle Awards Dinner in April, 2014, in memory of General “Jimmy” Doolittle SM ’24, PhD ’25, an American war hero and aviation pioneer. The 2013 recipient of the James H. Doolittle award for contributions to the study of U.S. air power was General Janet C. Wolfenbarger, Commander, Air Force Materiel Command. General Wolfenbarger’s acceptance speech was “Embrace Challenges as Opportunities.”

SSP held a special seminar series on Central and South Asia: “After 2014: What Next for Central and South Asia,” focused on the complex geopolitics of Central and South Asia as the US and NATO withdraw their troops. The topics and speakers in the series were:

- Matthew Waldman, Research Fellow, Belfer Center, Harvard University, “Fatally Flawed? Deconstructing US Policy- Making on Afghanistan,” October 13, 2013
- Stephen Blank, Senior Fellow, American Foreign Policy Council, “The Future of Russo-Chinese Competition in Central Asia,” November 19, 2013
- Assistant Professor of Political Science Vipin Narang, MIT Security Studies Program, “The Impact of U.S. Drawdown on India-Pakistan Relations,” February 18, 2014
- Pauline Jones Luong, University of Michigan Political Science Dept., “Prospects for Political (In)Stability in Central Asia,” March 6, 2014
- Bakyt Beshimov, CIS Research Affiliate, “Strength of the Weak: How Central Asian States Manipulate Great Powers Rivalry” April 10, 2014

Sustaining a long tradition, SSP continued the Wednesday Seminar Series, which offers talks on topics relevant to national defense and international relations, including Iraq, Afghanistan, Russian energy policies, Iranian nuclear policy, terrorism, radicalization of Muslims in Europe, the problem of religion and war, the defense industry, humanitarian intervention, military technology and transformation, and military history. Speakers included academics, military officers, government officials, and journalists. Brigadier General Wehr, U.S. Army, and SSP military fellow alum was the final speaker in the series and spoke on the topic, “‘Secure, Hold, Build’-- What’s the Impact of Building Infrastructure during Ongoing Evolution of Diplomatic, Informational, Military and Economic Conditions in Afghanistan?”

SSP publishes an annual report; a seminar summary series, SSP Wednesday Seminars; a quarterly digital newsletter, Early Warning; and a working paper series. Program research is built around the interests of the faculty, the dissertations of the graduate students, and occasional commissioned projects. Key research areas are:

#### *Proliferation of Weapons of Mass Destruction*

Examining the underlying logic of current nonproliferation strategies:

- Iran and North Korea
- Resource allocation and counter-proliferation policy

#### *Change and Stability in Asia*

How China will manage active territorial disputes as a rising power:

- The role of nationalism in shaping China's foreign policy
- Implications of China's growing engagement within the Asian region
- Securing Japan

### *U.S. Foreign and Defense Policy*

U.S. strategy for global engagement and states at risk:

- The nature and limits of U.S. military power
- The future of conventional warfare
- Reassessing U.S. grand strategy
- The U.S. resource allocation process

### *Internal Conflict*

Identity politics:

- Political violence
- Civil war
- Counterinsurgency
- Post-conflict reconstruction

The program has added new visiting fellows program in addition to the military fellows that rotate annually from all four U.S. armed services. The Stanton Foundation has awarded funds to support several scholars on nuclear issues, and a chair in political science. The program just completed its second year of the fellowship, which included one junior faculty fellow and two post-doctoral fellows. As noted, Francis Gavin joined SSP as the first holder of the Stanton chair in January.

The program receives major support from the Carnegie Corporation of New York, the Stanton Foundation, and the Frankel (MIT) Global Policy Fund, among other foundations and donors, and in January received one-year awards from Lincoln Laboratory and Draper Laboratory.

### **MIT International Science and Technology Initiatives**

MISTI creates international opportunities for MIT students and faculty through student internship, research and teaching abroad programs; faculty seed funds; international events on campus; and partnerships with companies, research institutions, universities and government agencies around the world.

MISTI continued to expand geographically this year by creating new pilot internship programs in Australia and New Zealand, Canada and Portugal, and new faculty seed funds for Chile and Mexico.

In November 2013, MISTI was awarded the Senator Paul Simon Spotlight Award for Campus Internationalization in a ceremony in Washington, DC.

### *MISTI student programs*

MISTI offers MIT undergraduate and graduate students opportunities to intern, research or teach abroad. These experiences are provided at no cost to the students. Students prepare for their placements through MIT courses in the language, history and politics of the host country and pre-departure sessions organized by MISTI staff.

In 2013-2014, MISTI placed 799 students abroad, a 21.8 percent increase over the previous period. Of these placements, the majority (67 percent) were internships or research in companies, research institutions or university laboratories. Another 102 students (12.7 percent) taught STEM subjects to foreign high school students over IAP through Global Teaching Labs, while 47 students (5.8 percent) taught STEM subjects and entrepreneurship during the summer through the China Educational Technology Initiative (CETI) and Global Startup Labs (GSL) programs. Fifteen students had been placed with the Middle East Education through Technology (MEET) program when MISTI cancelled the program due to heightened security concerns in Israel. Five students received MISTI 2.0 grants to build on their earlier MISTI internships through subsequent short-term projects abroad over IAP. The remaining placements were various opportunities made possible through MISTI.

#### MISTI student placements 2013-2014:

- 538 internships
- 102 Global Teaching Labs
- 62 CETI, AITI, MEET
- 5 MISTI 2.0
- 54 short-term research
- 33 workshops
- 3 study abroad
- 1 graduate school placement
- 1 full-time placement

MISTI now offers these student experiences abroad through 18 country programs, five country-program pilots and several cross-MISTI initiatives.

### *MISTI Global Seed Funds*

MISTI GSF enables MIT faculty and research scientists to launch early-stage international projects and collaboration with colleagues abroad. Through an annual call for proposals, MISTI GSF awards funds that can be used for international travel and meetings with international colleagues. Grantees are expected to involve MIT undergraduate and graduate students in their projects. MISTI GSF comprises a general fund for projects in any country and several country funds for projects in a particular country.

In 2013-2014, MISTI offered new funds for Chile and Mexico, bringing the total number of funds available to 17. MISTI received 166 applications from faculty and research scientists in 24 MIT departments and awarded 67 projects a total of \$1.5 million.

### *Other programs*

In partnership with the Office of Digital Learning, MISTI created the MISTIX Ambassador program. During their internships, MISTIX Ambassadors reach out to the individuals, institutions and companies with which they work to promote and gather feedback about MITx and edX. Twenty-one MISTIX Ambassadors were named in 2013-2014.

MISTI's country programs this year offered dozens of events on international topics in politics, culture, science, technology, history, industry and the humanities for the MIT community. As a part of its pre-departure training programs for outgoing students, MISTI created three MISTI-wide training sessions open to the MIT community: Building Cross Cultural Awareness (in partnership with the anthropology section); Health, Safety and Security (in partnership with MIT Medical and VPR); and Understanding Global Innovation Economies (in partnership with the MIT Innovation Initiative). MISTI furthered its collaboration with the MIT Innovation Initiative by promoting a summer independent study course facilitated by the MITII.

In addition to programs for MIT students and faculty, MISTI continues to develop the Empowering the Teachers program, which brings junior African computer science and electrical engineering faculty to MIT to study pedagogical approaches in their discipline that might be adapted in their home countries. MISTI hosted 13 Empowering the Teachers fellows in 2013-2014.

### *Personnel notes*

Last year, MISTI welcomed three new program managers: Ema Kaminskaya was named program manager of the MIT-Russia Program; Erika Korowin was hired as program manager of the MIT-Chile Program, and Molly Schneider was promoted to program manager of the MIT-France Program.

Yasheng Huang, International Program Professor in Chinese Economy and Business at the Sloan School of Management, was named faculty director of the MIT-China Program.

### **Program on Emerging Technologies (PoET)**

This multidisciplinary program examines the nature and effects of emerging technologies; conducts research on key areas of uncertainty on these issues; and offers recommendations for improving the capacity of public and private institutions to address risks in the face of irreducible uncertainty. The program applies theories and methods from the discipline of political economy to issues in science and technology policy. It is headed by Kenneth Oye, former CIS Director and Associate Professor of Political Science and Engineering Systems. PoET was launched with funding from NSF IGERT to integrate research and training for doctoral

students from Political Science, the Engineering Systems Division, and the Program on Science, Technology and Society. In the past five years, PoET has focused on advanced biotechnologies. One set of projects centers on addressing environmental and security implications of synthetic biology in partnership with the MIT Synthetic Biology Center, the NSF Synthetic Biology Engineering Research Center, and the Woodrow Wilson Center. One set of projects centers on improving the integration of information on safety, efficacy and effectiveness in pharmaceuticals licensing in partnership with the MIT Center for Biomedical Innovation (CBI) and the European Medicines Agency (EMA).

Synthetic Biology: The trademark of PoET work on synthetic biology is to use practical work on risks associated with applications of synthetic biology as test beds for research on risk governance and policy recommendation.

Environmental Testbed: NSF commissioned PoET and the Woodrow Wilson Center to identify environmental effects of synthetic biology, flag sources of uncertainty over effects and generate a research agenda to address critical sources of uncertainty. The project is supported jointly by three units within NSF, the Division of Cellular and Molecular Biology, the Division of Environmental Biology, and the Engineering Directorate. In 2013-2014, the research agenda was developed through consultations among synthetic biologists, evolutionary biologists, regulators, civil society and firms. January 2014 workshops used four applications of synthetic biology as prompts: endonuclease gene drives for editing genomes of populations of plants and animals in the wild (Wyss Institute); nitrogen fixation in non-legumes (MIT Synthetic Biology Center); luminescent Arabidopsis (Kickstarter Glowing Plants); and bioremediation and waste treatment in copper mining (Universal Biomining). Key policy relevant gaps in knowledge were identified, with emphasis on interaction across fitness, evolutionary stability and gene transfer. Outputs include a 30 page monograph "Creating a Research Agenda for Ecological Implications of Synthetic Biology," with forthcoming articles on "Shaping Ecological Risk Research for Synthetic Biology" in *Journal of Environmental Studies and Sciences* and on "Regulating Gene Drives" in *Science*.

Security and Safety Testbed: PoET worked with the International Genetically Engineered Machine Competition (iGEM), the UN Biological Weapons Convention Implementation Support Unit, Public Health Canada and SGI DNA to screen over 200 iGEM team projects, train iGEM faculty and students on safety and security practices and screen over 20000 parts in the Standard Registry of Biological Parts. This work provided a research side benefit, as project screening provided an empirical basis for characterizing cross-national differences in safety practices and identifying gaps in international agreements and national regulations that govern transfer of biological materials and as parts screening provided an empirical basis for evaluating the need for development of international standards for characterizing the function of biological parts as well as organisms of origin. "Designing Safety Policies to Meet Evolving

Needs: iGEM as a Testbed for Proactive and Adaptive Risk Management" is forthcoming in *ACS Synthetic Biology*.

Pharmaceuticals: 2013-2014 work with the MIT Center for Biomedical Innovation (CBI) and Tufts University Medical School focused on reform of systems for evaluating safety, efficacy, and cost effectiveness of pharmaceuticals. This project integrates PoET research on adaptive environmental, health and safety regulation under conditions of uncertainty and complexity and proposals from senior leaders of the European Medicines Agency, FDA and Health Canada on progressive licensing of drugs. A highlight was publication of "A Proposal for Integrated Efficacy-to-Effectiveness (E2E) Clinical Trials" by H P Selker, K A Oye et al, in *Clinical Pharmacology & Therapeutics*. To address demands of papers and providers, the paper recommends ways of moving more rapidly from conventional trial based information on safety and efficacy of drugs to the evaluation of the effectiveness of drugs in use. Research on "Adaptive Licensing: Evolving Regulation to Enable Precision Medicine" at Molecular Tri-Con.

Dietary Standards – Transfats: At times, technologies applied to address problems produce adverse side effects. PoET has been developing a body of cases to better understand how to improve the detection of such adverse effects and the adjustment of policies to take account of emerging information. Lawrence McCray and Kenneth Oye produced a case study on the long lag between research on adverse effects of transfats from 1957-1975 and 1989-91 and adjustments in FDA policies on labels in 2003 and safety in 2013-2014. The case study was a highlight of symposia at University College London, EPFL and the University of Illinois.

Policy Outreach: To engage with relevant policy communities, PoET presents its research in meetings with significant governmental and intergovernmental representation organized AAAS, the United Nations, World Health organization, National Research Council, European Union, and International Risk Governance Council. In addition, PoET convenes small closed meetings and workshops to encourage candid discussion. For example, PoET organized a closed meeting on synthetic biology security issues at MIT with participation of the FBI, the Departments of Defense and State, Lincoln Laboratories, the UN Biological Weapons Convention Implementation Support Unit, and Public Health Canada. In 2013-2014, PoET Director Kenneth Oye also served on the NRC Board on Global Science and Technology and the NRC Committee on Ethical Implications of Security Applications of Emerging Technologies.

### **Seminar XXI: Outreach to the Washington, DC, Policy Community**

For more than two decades, CIS has hosted Seminar XXI, an educational program for senior military officers, government officials, and executives in non-governmental organizations in the national security policy community. The program provides future leaders of that community with the analytic skills needed to understand other countries and foreign relations in general. A



cohort of about 90 meets throughout the academic year in Washington, DC, and northern Virginia.

Fellows learn to recognize the assumptions that underlie assessments of foreign societies and to explore policy issues critical to American interests through a variety of lenses. At each session, eminent speakers present alternative perspectives from which to understand a given country or problem. The fundamental criterion for choosing fellows is that they currently hold or are expected to hold top posts in the military or government within the next three to five years.

The program just completed its 28th year and now has more than 2,000 alumni. Robert Art, Christian A. Herter Professor of International Relations at Brandeis University and a SSP senior fellow, directs Seminar XXI.

### **Persian Gulf Initiative**

Begun in 2005, the Persian Gulf Initiative conducts research on the political and security dynamic of the Gulf, with special reference to U.S. policy in the region. It has convened about a dozen research workshops, commissioned a mortality survey in Iraq, published articles and books, and undertaken public education. It is headed by John Tirman, CIS executive director and a principal research scientist.

In 2013-14, the Initiative continued its major work on U.S.-Iran relations by publishing *U.S.-Iran Misperceptions: A Dialogue*, coauthored and coedited by Dr. Abbas Maleki, former deputy foreign minister of Iran and a CIS Robert Wilhelm Fellow in 2011-12, and Dr. Tirman. Several other Americans and Iranians contributed. It was published in March by Bloomsbury Press. In preparation for a conference on the Tehran Declaration, a nuclear materials negotiation between Iran, Brazil, and Turkey, Dr. Tirman interviewed Brazil's defense minister, Celso Amorim, in Brasilia along with other officials, and consulted with colleagues in Istanbul.

The crisis in northern Iraq stirred renewed interest in civilian vulnerabilities to the ravages of war, and Dr. Tirman's 2011 book, *The Deaths of Others: The Fate of Civilians in America's Wars*, led to a number of media interviews, including an article and on-air segment on WBUR, one of Boston's public radio stations. He also co-organized a conference with the International Civil Society Action Network and CIS Senior Fellow Sanam Naraghi regarding violent extremism in the Middle East and South Asia, held at Endicott House in September.

### **Public Programs**

In 2013–2014, CIS continued to foster a very active public education program—lectures, seminars, films, and other events that drew in both the MIT community and a broad swath of

the Greater Boston community. The Center's Starr Forums and public lectures continued to offer events on pressing global issues with leading academics, policy makers, and journalists. The events were well attended by the MIT community and beyond, and the dialogues were spirited and informed. Videos of the events are posted on the websites TechTV, MIT's video page, the CIS website, and YouTube. When possible, CIS involved like-minded organizations on campus and the local community, as well as local media outlets.

Starr Forums included:

**The "Snowden Affair": Intelligence and Privacy in a Wired World** (with Admiral William Fallon, former head of CENTCOM; Susan Chira, assistant managing editor, New York Times; Chas Freeman, retired career diplomat, ambassador, and assistant secretary of defense; and Joel Brenner, former senior counsel at National Security Agency).

**Japan's Continuing Nuclear Nightmare** (with Ken Buesseler, senior scientist, Woods Hole Oceanographic Institution; Patrick Stackpole, US Army (RET), former chief of staff of U.S. Forces Japan during Operation Tomodachi; Professor Samuels and Professor Oye;

**Syria: A Just War?** with Professor Posen; Jeanne Guillemin, senior advisor at the MIT Security Studies Program; and Augustus Richard Norton, professor of international relations and anthropology at Boston University.

**The Rise of China** with Associate Professor of Political Science Taylor Favel; Tatsuhiro Tanaka, Major General, Retired, Japan Self Defense Force; Ezra Vogel, Henry Ford II Professor of the Social Sciences Emeritus at Harvard University; Douglas Paal, vice president for studies at Carnegie Endowment for International Peace; Yukio Okamoto, Robert E. Wilhelm Fellow at CIS and a former special advisor to the prime minister of Japan and a career diplomat in Japan's Ministry of Foreign Affairs; and Professor Samuels.

**Ukraine: What's Next?** with John Herbst, director of the Center for Complex Operations at National Defense University and the former ambassador to Ukraine; Eugene Fishel, division chief in the Office of Russian and Eurasian Analysis of the Bureau of Intelligence and Research at the Department of State; Oxana Shevel, associate professor of political science at Tufts University; and Carol Saivetz, Visiting Scholar in the MIT Security Studies Program.

**Indian Ocean: The Vortex of Destiny**, Ranil Wickremesinghe, the former prime minister of Sri Lanka and a Robert E. Wilhelm Fellow at CIS, and Professor Oye.

Multiple book talks were held, with their respective authors, including: **Strange Rebels: 1979 and the Birth of the 21st Century** (*Christian Caryl*); **The Passion of Chelsea Manning: The Story behind the Wikileaks** (Chase Madar with comments from Institute Professor Noam Chomsky); **Conservative Internationalism: Armed Diplomacy under Jefferson, Polk, Truman, and Reagan**

(Henry R. Nau with comments from Professor Van Evera) ; and **Time to React** (Heidi Hardt, University of Texas-Arlington).

Art was again used as a means to increase awareness on global issues. CIS featured two film screenings: **The Network**, (with Eva Orner, the film's director, and comments from Fotini Christia, Associate Professor of Political Science) is a documentary set behind the scenes at the largest television network in one of the most unstable and dangerous places on earth, Afghanistan; and **The Day That Lasted 21 Years**, Camilo Tavares, Pequi Filmes, director of the documentary, with comments from Ben Schneider, Ford International Professor of Political Science and director of the MIT-Brazil Program.

In addition to film, the program hosted a photo exhibit: **SYRIA: The Mainstream Media and Its Role in the War**, featuring the works of war photographer Jonathan Alpeyrie. Mr. Alpeyrie's career, which stretches over a decade, has brought him to more than 25 countries and 9 conflict zones, mostly in East Africa, the South Caucasus, the Middle East and central Asia. In the spring of 2014, while in Syria, he was taken hostage for 81 days by Syrian rebels.

To help publicize the Center's work, the program continued to use social media, including Facebook, YouTube, and Twitter. And with *précis*, the CIS biannual newsletter, which was published in both print and on the web.

Finally Public Programs extended its public reach by launching a new program "Generation Global." This initiative focuses on connecting MIT students with local high school students for problem-based learning centered on global issues. The pilot program officially launches summer 2015.

### **Seminar Programs & Working Groups**

- Founded by former CIS Director Myron Weiner, professor of political science and one of the world's leading migration theorists, the **Inter-University Committee on International Migration** is principally a seminar series named in honor of Professor Weiner. The Committee has representatives from six area colleges and universities—Tufts University, Harvard University, Brandeis University, Boston University, Wellesley College and MIT. This year, the Weiner Seminar included:

Alexander Betts, Lecturer, University of Oxford, on "Survival Migration: Failed Governance and the Crisis of Displacement."

Jeanne Penvenne, Associate Professor, Tufts University, on "International Migration, National Migration and Urban Migrants: Women in Southern Mozambique, 1945 -1975."

Albert Saiz, Associate Professor, Department of Urban Studies & Planning, MIT, on "Immigrant Locations and Native Residential Preferences in Spain: New Ghettos?"

John R. Harris, Professor, Boston University, and Daivi Rodima-Taylor, Visiting Researcher, Boston University, on "Seeking Harmony between the Formal and Informal: Integrating Migrant Remittances for Post-Conflict Development."

Jennifer Leaning, Professor, Harvard School of Public Health, on "Syrian Refugees in Jordan and Lebanon: Current and Looming Problems."

- The South Asia Seminar organized by CIS, Harvard University, and Brown University continued under the co-direction of Assistant Professor Narang. Topics and speakers were:

Pradeep Chhiber (Professor, University of California, Berkeley), "Mobilizing Identities: Religious Practice and Political Action in India?"

Maya Tudor (University Lecturer, University of Oxford), "The Promise of Power: The Origins of Democracy in India and Autocracy in Pakistan"

Daniel Markey (Senior Fellow on South Asia, Council on Foreign Relations), "No Exit from Pakistan: America's Tortured Relationship with Islamabad"

Gary Bass (Professor, Princeton University), "America, India, and the War for Bangladesh"

Christine Fair (Assistant Professor, Georgetown University), "Fighting to the End: the Pakistan's Army Way of War"

Karthik Muralidharan (Associate Professor, University of California, San Diego), "The State and the Market in the Delivery of Primary Education in India: Theory and Evidence"

Pratrap Mehta (President, Centre for Policy Research, New Delhi) "India's Political Economy: Towards a New Framework"

Lakshmi Iyer (Associate Professor, Harvard Business School), "Politician Identity and Religious Violence in India."

- *Organized by Visiting Scholar Carol Saivetz and sponsored by the Security Studies Program, the seminar series, "After 2014: What Next For Central and South Asia?" featured several researchers speaking on topics relevant to Central and South Asian security. They were:*

Matthew Waldman, Research Fellow, Harvard Kennedy School of Government, on "Fatally Flawed? Deconstructing US Policy-Making in Afghanistan."

Stephen Blank, American Foreign Policy Council, on "The Future of Russo-Chinese Competition

in Central Asia."

Vipin Narang, Assistant Professor of Political Science, MIT, on "The Impact of the US Drawdown on India-Pakistan Relations"

Pauline Jones Luong, Professor, University of Michigan, "Prospects for Political (In)Stability in Central Asia"

Bakyt Beshimov, CIS Research Affiliate, on "Strength of the Weak: How Central Asian States Manipulate Great Power Rivalry."

- The **Bustani Seminar** has been organized and hosted by Associate Provost Philip Khoury for several years, featuring leading scholars and practitioners speaking on issues pertaining to Middle East politics. In 2013-14, the Bustani Seminar brought to MIT these four speakers:

Hussein Ibish (Senior Fellow, American Task Force on Palestine), "Is Syria Being 'Lebanized' or is Lebanon Being 'Syrianized'?"

Tarek Masoud (Associate Professor, Harvard Kennedy School), "Was the Arab Spring Just a Moment?"

Hugh Roberts (Professor and Director, Middle Eastern Studies Program, Tufts University), "The Ides of April: The Presidential Succession Crisis and The Dilemmas of the Algerian Oligarchy"

Ali Banuazizi (Professor and Director, Program in Islamic Civilization & Societies, Boston College), "The Nuclear Agreement with Iran and It's Ramifications for the Regional Politics of the Middle East"

- **Working groups** have long been a key part of CIS's portfolio. They are organized by graduate students (with a faculty sponsor), and meet regularly on topics of their design. In 2013-14, working groups included:

1. Political Science Graduate Student Work-in-Progress Group
2. IR Student Work-in-Progress Group
3. Humanitarian and Disaster Relief Working Group
4. Global Sustainability Working Group
5. Working Group on Women in International Security
6. Working Group on the Strategic Use of Force
7. Chinese Politics Research Workshop
8. Nuclear Politics Working Group

## 9. Latin American Working Group

### **CIS Advisory Board**

The Center has an advisory board of distinguished scholars, business executives, diplomats, and civil society leaders to help provide guidance and outreach. It is chaired by Admiral William J. Fallon, retired from the US Navy after a distinguished 40-year career that included stints as head of the Pacific Command and the Central Command of the U.S. armed forces, and a former Robert Wilhelm Fellow at the Center. The members are: Mary Boies, an attorney and government adviser; Jon Borschow, a businessman based in Puerto Rico and an MIT alumnus; Susan Chira, deputy managing editor of the *New York Times*; Chas W. Freeman, Jr., former US ambassador to Saudi Arabia; M. Shafik Gabr, the Cairo-based head of a major investment group; Alexis F. Habib, managing director of Spinnaker Capital Limited, London; Dana Mead, Chairman of the MIT Corporation; Yukio Okamoto, former adviser to the Japanese government; John Reed, retired Chairman of Citigroup, an MIT alumnus, and chair of the MIT Corporation; Siddharth C.R. Shriram, an industrialist based in New Delhi; Jeffrey L. Silverman, a graduate of the Sloan School at MIT and a commodities trader in Chicago; Anthony Sun, a high-tech entrepreneur in Silicon Valley who earned degrees in engineering at MIT; and Thomas Wolf, a political science PhD from MIT and a Pennsylvania businessman who served in Governor Rendel's cabinet.

### **Affirmative Action Goals and Successes**

The Center seeks to guarantee equality of opportunity in employment and to increase the representation and participation of minorities and women in management and in administrative and technical staff positions. To that end, we have adopted a rigorous search process for new positions in which we post our job listings on websites that serve underrepresented populations, and we seek the help of MIT Human Resources recruiters in identifying qualified applicants from underrepresented groups.

*More information about the Center for International Studies can be found at <http://web.mit.edu/cis>.*